

Haringey Council

Agenda item:

[No.]

Cabinet

On 18/09/2007

Report Title: **The Council's Performance – June and July 2007**

Forward Plan reference number (if applicable): **[add reference]**

Report of: **The Chief Executive and Acting Director of Finance**

Wards(s) affected: **All**

Report for: **Key Decision**

1. Purpose (That is, the decision required)

1.1 To set out an exception report on the finance and performance monitoring for June and July 2007 using the balanced scorecard format and showing progress against achievement of council priorities.

1.2 To agree the virements set out in section 21.5 of the report.

2. Introduction by Cabinet Member for Performance Management (Cllr George Meehan)

2.1 Members of the Cabinet will be pleased to note that 84% of indicators are achieving or close to achieving target as at July '07. This illustrates that good progress is being made against the council priorities even at this relatively early stage in the year. 84% of indicators have maintained or improved performance compared to last year.

3. Introduction by Cabinet Member for Resources (Cllr Charles Adje)

3.1 Members of the Cabinet should note the overall budget position that is showing a forecast net overspend of £0.4m and note the actions being taken to address this.

4. Recommendations

4.1 To note the report and progress against council priorities as shown in the appendix.

4.2 To agree virements set out in section 21.5.

Report Authorised by: **Dr Ita O'Donovan – Chief Executive**

Contact Officers:

Margaret Gallagher – Performance Manager

Telephone 020 8489 2553

John Hardy – Head of Finance – Budgeting, Projects and Treasury

Telephone 020 8489 3726

5. Head of Legal Services Comments

There are no legal implications

6. Local Government (Access to Information) Act 1985

6.1 Budget management papers

6.2 Service PI returns including unit cost data

7. Strategic Implications

7.1 This report monitors Haringey's position in relation to a number of indicators that will be used to assess the Council in the Comprehensive Performance Assessment (CPA). Performance against these measures will determine Haringey's rating in 2008. The report also gives an indication of the level and quality of services delivered on the ground.

8. Financial Implications

8.1 The overall revenue budget monitoring, based on the July position, shows a forecast net overspend of £0.4m. This is made up of a number of budget pressures relating to Asylum. These are mainly offset by a projected underspend on the Housing general fund, an earmarked reserve for asylum and a back-dated one off grant claim.

8.2 The aggregate capital projected position in 2007/08 is currently projected to underspend by £0.3m.

9. Legal Implications

9.1 There are no specific legal implications arising from this report.

10. Equalities Implications

10.1 Equalities is a central thread throughout the council's performance and performance updates on key equalities indicators are reported on in this report.

11. Consultation

11.1 The scorecard includes a number of resident and staff satisfaction measures to show how well the Council is perceived. The results show the level of satisfaction with the Council currently and should provide a baseline as well as informing action to improve satisfaction levels.

12. Background

12.1 This is the regular finance and performance monitoring report for June and July 2007. It is based on the financial monitoring reports prepared for the budget management meetings held on 23 July and 20 August for period 3 and 4 and the service submission of the basket of performance indicators that have been agreed for 2007/08.

12.2 Members have agreed the Council Plan and five priorities for Haringey. These are:

- Making Haringey one of London's greenest boroughs
- Creating a better Haringey: Cleaner, Greener and Safer
- Encouraging lifetime well-being
- Promoting independent living
- Delivering excellent services

12.3 This report focuses on monitoring and reviewing performance against those priorities and against key objectives as set out in our Council Plan. The indicators included have been categorised according to the priority under which they sit and progress is illustrated against indicators achieving, close to or failing to achieve agreed targets for 2007/08.

12.4 The reporting continues to be in the form of a balanced scorecard. The scorecard looks at performance across four dimensions: service excellence, financial health, customer focus and organisational development. The scorecard consists of corporate and service performance measures.

12.5 The report continues to include routine monitoring of unit costs so that performance and costs reflecting activity allow us to make judgements around whether we are delivering value for money services.

13. How the reporting works and interpreting the scorecard

13.1 Performance data is shown in Appendix 1. Performance is reviewed against a representative basket of 104 indicators at least 55 of which are updated monthly. Where specific indicators do not lend themselves to monthly reporting, they will be reported at the appropriate frequency. The scorecard illustrations in the summary

are based on year to date traffic lights and reflect progress as at the month being reported i.e. this report is based on performance as at July '07. Where data is unavailable for particular indicators at a specific point in time e.g. survey data, these still feature in the scorecard illustrations with our assessment of progress as at that time. The latest available data and traffic light awarded is incorporated into the calculations and the numbers shown both on the balanced scorecard and in the graphs showing progress against council priorities.

13.2 Progress on indicators continues to be tracked on a monthly and year to date position against the 2007/08 target using a traffic light annotation where:

- green: = target achieved / performance better than planned
- amber: = just below target (normally a 5% tolerance)
- red: = target not achieved / below expectation

In addition, trend arrows depict progress since the last financial year, so whilst an indicator may receive a red traffic light for not achieving target, it will show an upward trend arrow if performance had improved on the previous year's outturn. Between them, the lights and arrows indicate current progress and predict the likely annual position.

13.3 This year's scorecard appendix also includes some graphs to illustrate monthly progress on some key indicators over time and against target.

13.4 The latest all England top quartile data (for 2006/07) also features in the scorecard along with an indication of our quartile position in 2006/07. This enables progress to be assessed not only against the targets we set but in terms of how we compare with others and how close we are to attaining what we ultimately are aiming to achieve.

14. Making Haringey One of London's Greenest Boroughs

Urban Environment

14.1 Recycling and composting performance has remained strong with 24.9% achieved in June and 23.8% in July both just short of the 25% target set for 2007/08. Performance is expected to continue to improve, with further roll-out of mixed recycling services planned for the autumn.

14.2 The waste tonnage collected for June and July increased compared to recent months with an annual equivalent of 390Kg of household waste collected per head in July against a target of 370Kg for 2007/08. This is explained by the residual tonnage for July being the highest in the year so far. However, the year to date

performance is still better than figures for the same period in 2006/07 and it is expected that the target will be met. Communications work about waste prevention is planned for this year and should help reduce household waste.

14.3 All school travel plans are submitted once a year to Transport for London (TfL) (March). TfL quality assures them before they send them off to DFES/DFT. They normally let us know if travel plans have been approved between June and July of that year. As at March 2007 86.3% of schools had travel plans and all remaining schools have been contacted to develop a school travel plan. The latest information shows in total, 82 schools out of 94 have an approved travel plan. 12 schools are yet to have a travel plan and the School Travel Team is in contact with these schools. The table below shows the number of schools with approved travel plans and schools engaged.

	Independent Schools	Nursery Schools	Primary Schools	Secondary Schools	Special Schools/PRU	Total
Approved	6	2	61	10	3	82
Engaged	6	1	2	1	2	12
Total	12	3	63	11	5	94

14.4 There are no financial issues to report within this priority.

15. Creating a Better Haringey, Cleaner, Greener and Safer

Urban Environment

15.1 Council monitoring officers are now trained in the assessment of litter and detritus on relevant land in line with the ENCAMs inspection methodology. June and July's inspection by council monitoring officers continues to show significant improvement exceeding the target of 29% set for this year.

15.2 Monitoring of litter and detritus is carried out on a number of land use types. For 2007/08 we have specifically included reporting of cleanliness in parks and open spaces and industrial land. Performance in both these areas has improved and is now exceeding the target, although both areas continue to have significantly more areas graded worse for detritus than litter.

15.3 Indicative tranche 1 results for Fly posting and Graffiti from Capital Standards are close to the targets set for 2007/08. Analysis of BV 199 results is taking place to identify land use classes (LUCs) that suffer most graffiti and fly-posting. These LUCs will be regularly, proactively cleansed throughout the year. A schedule of works based on land use was in place by mid-August.

15.4 There were 10 people killed or seriously injured (KSI) in the period January to March '07. These accident statistics are lower than for the same period in 2006.

KSI numbers in the 3 months of the year so far scaled up equate to 40 and are below the target level for the calendar year 2007.

- 15.5 The Enforcement budget is projected to underspend by a one-off amount of £390k due to a successful back-dated grant claim. There is a current pressure on the parking account of £0.2m made up of a projected net income shortfall against current budget assumptions. It is anticipated that this net deficit can be contained within the Streetscene and/or Urban Environment overall approved budget.

Adult, Culture and Community Services

- 15.6 Finsbury Park is the eighth public park to be awarded green flag status meaning that our 2007/08 target has now been achieved. This means that Haringey together with Westminster Council has the highest number of award-winning parks of any London borough. Increasing the number of parks with green flag status is also a stretch target agreed in our Local Area Agreement with an aim to achieve 12 awarded parks by 2009/10.

Safer Communities (PPPC)

- 15.7 The number of British Crime Survey (BCS) comparator crimes reported in June and July '07 are 1,593 and 1,503 respectively. When projected up this performance places us short of our target of 17,211 (1395 fewer offences than in 2006/07) for 2007/08. The 7.5% reduction target agreed with the Police is a very challenging target but is consistent with the final year for achieving the previously agreed 20.6% reduction target by March '08. The performance in the year to July with 6,356 crimes committed is 1.7% higher than the same period a year before. However between July '06 and July '07 there was a fall of 5.6%.

16. Encouraging Life Time Well-being

Children and Young People

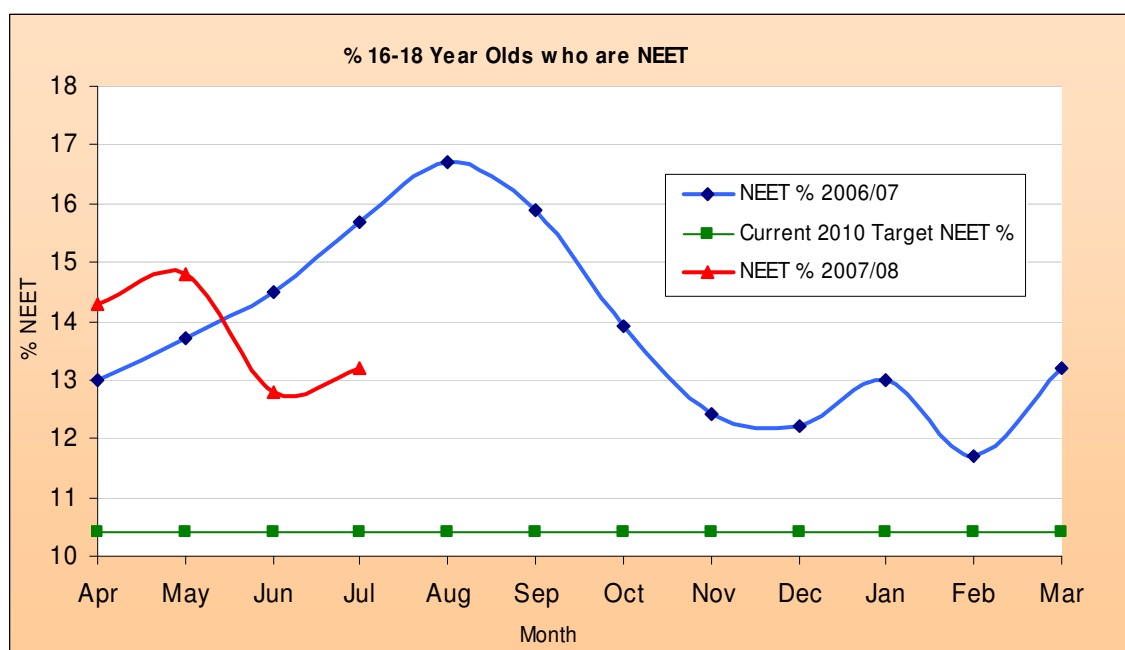
- 16.1 A key driver for improving life chances and well being are results at GCSE and continued gains have been made since 2001 in the percentage of pupils gaining 5+ A*-C grades. Since 2001 Haringey has improved from 30.9% to 51.7% in the 5+ A*-C indicator with provisional results for 2007 showing further progress with 57% of pupils gaining 5 GCSEs at grades A*C.
- 16.2 The Youth Service provides opportunities for young people to engage in a wide range of activities and opportunities outside of school. These help young people to develop their well being and raise their self esteem.
- 16.3 Robust action has been taken to improve the Youth Service. In 2006-7 1,053 young people 13-19 had recorded outcome from youth work and the plan for 2007/08 is 1,719 with 860 young people achieving an accredited outcome. The

actual number of young people participating in youth work between April and June 2007 was 961 with 31.9% achieving a recorded outcome in this period and 19.9% achieving an accredited outcome. This is a considerable improvement from the same period last year.

16.4 Although targets for outcomes are presently falling short of targets set for 2007/08 early indications are that the 'Summer University', a new project which started in late July, will boost performance considerably.

16.5 The actual number of 16-18 year olds who were not in Education, Employment or Training (NEETs) in both June and July was around 400, which is 13.2%. Although the June figure shows a significant reduction, the main reason was an increase in the number of young people for whom their status (whether they were in employment, education or training) could not be confirmed. Figures for July have been adjusted in accordance with DfES research on the current activity of young people with assumptions applied to those young people whose currency has expired (current situation not known).

16.6 Haringey's NEETs are considerably higher than those in comparator boroughs for example extracts from NEET data reported by neighbouring boroughs in June are Barnet 4.2%, Enfield 6.9% and Waltham Forest 6.3%. A detailed review of the NEET strategies currently in place and analysis to better understand the young people who make up the Haringey NEET group has been undertaken. The graph below shows the percentage NEETs in 2006/07 and current year performance.



16.7 69.8% of the NEET cohort were seeking employment or training as at July and 9% (36 NEETs) were teenage parents with the third highest category being non

waged personal development opportunity at 5.7% (23 NEETs). In July Northumberland Park had the highest number of NEETs (10.2% of the total) followed closely by Tottenham Hale (9.2%) and Bruce Grove (8.7%). Owing to the continuing distorting effect of the large currency expired cohort, numerical comparisons should be viewed with caution.

16.8 The Family Support budget has continuing pressures from last year on the children's carer grant budget where payments to those supporting disabled children are exceeding the available grant income. The Service will work to minimise this budget pressure or make economies elsewhere to ensure the service works within its overall resources this year (excluding Asylum).

Adult, Community and Culture

16.9 The number of seasonally adjusted annual equivalent visits to our sports and leisure centres dipped in July to under 1 million although the position in the year so far with 452,459 visits (1.2 million annual equivalent) is above our target of 1.18 million.

16.10 The cost per visit to our leisure centres is £1.32 in the year to July bettering our target of £2.09.

16.11 The commissioning budgets for adult social care is currently projected to overspend by £0.9m. Part of this is in the learning disabilities service where there is a significant pressure from the number of people known by the service, who may potentially require support in this financial year. There has been an increase of 9 clients since May.

16.12 The capital programme is projected to be £0.3m below budget in this financial year and this will need to be rephased into 2008/09. This is in respect of the Older People's Strategy project - Osborne Grove planned retention monies of £145k and the E-Care project (£174k) that reflects some rephasing of the project.

17. Promoting Independent Living

Children and Young People

17.1 Excellent performance has been sustained with looked after young people in employment, education or training (BV161/ PAF A4) and care leavers are achieving above that of the local population of 19 year olds in education, training or employment. Monthly monitoring must be interpreted with caution as the cohort of children increases as the year progresses and monthly percentages vary often reflecting a very low number of young people. As at July '07 69.2% of care leavers (aged 16) were engaged in employment, education or training at the age of 19 against a target of 72% for 2007/08.

- 17.2 There have been 13 adoptions or special guardianship orders granted in the year to July (4%) against a target of 24 (7%) by the end of March '07. It should be noted that this is a cumulative indicator which will increase throughout the year hopefully towards achieving our 7% target of looked after children adopted in 2007/08. (BV163/ PAFC23)
- 17.3 The Children and Young People's budget (excluding Asylum and DSG) has up to £1m of projected pressures relating to Looked After Children that the service are seeking to manage. A line by line budget review is currently taking place to identify possible savings. The DSG element of the overall Children and Young People's Service budget is in balance.
- 17.4 The Asylum position relating to Children is projected to overspend by a net £0.5m. This projected overspend is over and above the additional base budget allocated to the service. However, there is £1m in reserves to offset the projected asylum overspend in Children and Young People and in Adults, Culture and Community. The overspend is due to 41 cases which remain disputed by the Home Office. When the matter of disputed cases is fully resolved, all those where there is not an eligibility for grant claim will be reassessed to identify if there is still a need to provide a service. Consideration will be given to undertaking full 'Human Rights' assessments to identify if it is possible to reasonably cease support.
- 17.5 Overall, the capital budget is projected to overspend by £0.9m. This largely relates to variations on the Triangle Children's Centre project (£0.7m). The service is checking if a substantial proportion of the projected overspend on this project can be recovered from Sure Start grant. The service will look to contain spend within budget by managing other projects as necessary.

Adult, Community and Culture

- 17.6 In July we helped 88 older people per 1,000 populations to live at home. However although our target of 101 is not yet being achieved, it is anticipated that the inclusion of clients in receipt of telecare as helped to live at home will ensure that our 2007/08 target is achieved. (BV54/ PAF C32)
- 17.7 95.7% of equipment was delivered within 7 working days in July exceeding our 90% target on this key threshold indicator.
- 17.8 136 adults and older people per 100,000 population have received a direct payment in the year to July. We intend to hit target of 150 by the end of the year. We remain in the 'good' performance banding between 90<150, and the profiled target for the year to July was achieved. (BV201/ PAF C51)
- 17.9 Carer's breaks increased to a projected 9.4% in July against a target of 10% for 2007/08. A new process has been mapped to monitor and capture data for carers that should hopefully increase figures reported in this area.

- 17.10 An area where performance has improved significantly in the first four months of this municipal year is the waiting times for assessment. This indicator is the average of new older clients receiving an assessment where time from initial contact to first contact with the client is less than or equal to 48 hours (part a) and the percentage where time from first contact to completion of assessment is less than or equal to 4 weeks (part b). The average of the two is 96.2% and exceeds our 90% target. (BV195/PAFD55)
- 17.11 Performance on waiting time for care packages has increased slightly with 86% of new older clients receiving their care package within less than 4 weeks as at July '07. This indicator measures the percentage of new older clients for whom the time from completion of assessment to provision of all services in the care package is less than or equal to 4 weeks (BV196/PAF56)
- 17.12 The cost of intensive social care per client reduced to £712 as at July, just above our target of £680 for 2007/08.
- 17.13 The cost of home care per client remains at £18 just above the £17 target for 2007/08.
- 17.14 Performance on both key indicators for Supporting People is exceeding targets set for 2007/08.
- 17.15 Asylum that relates to the Adults, Community and Culture budget is projected to overspend by a net £0.5m. There are currently 130 clients that have no recourse to public funds who are supported by the authority. As previously mentioned there is £1m in reserves to offset the projected asylum overspend in Children and Young People and in Adults, Culture and Community.

Benefits

- 17.16 The average number of days to process a benefit claim was 34 days in June and increased to 38 days in July above our 32 day target for 2007/08. (BV78a)

Housing Strategy (Urban Environment)

- 17.17 The average length of stay in hostels, increased further with a year to July figure of 82.37 weeks against a target of 60 weeks. The count for this indicator measures the entire history of all stays in hostels where the family has been permanently rehoused in the period.
- 17.18 The Housing general fund ring fenced budget is currently projected to have an underspend of £1m due to the Council's strategy to reduce temporary accommodation numbers not being on target. The number of households in temporary accommodation is remaining at higher levels than assumed. The actual

number at the start of the year was 5,709. The target for end of 2007/08 is 4,824. The actual at period 4 is 5,693 compared to a profiled position of 5,414. The budget figures were set taking account of Government reduction targets in respect of homelessness numbers and achievement of these this year is proving to be very challenging. The non-ring fenced budget is currently projected to be on target this year

18. Delivering Excellent Services

People and Organisational Development (POD)

18.1 The average number of working days lost to sickness per full time equivalent employee was 9.6 days in July. Performance in the year to July at 9.95 days remains above our 8.8 day target and we must also be wary of late reporting increasing this figure as the year progresses.

18.2 The Local Democracy budget is projected to underspend by £50k and this is partly due to vacancies that are in the process of being filled.

Policy, Performance, Partnerships and Communication (PPPC)

18.3 Performance on complaints handling in timescale was above the target level in June and July with 290 of the 315 (92%) complaints at stage 1 (local resolution) responded to within the 10 working day timescale. For the more complex service investigation (stage 2), performance improved to 79% and 95% for June and July respectively, with 33 out of 38 complaints resolved within the 25 working day timescale. In the year to July stage 2 performance at 77% remains just short of the 80% target.

18.4 20 of the 22 (91%) stage 3 (independent review) complaints closed in the year to July were completed within the 20 working day timescale, just short of the 95% target.

18.5 Of the 592 Members' enquiries cases closed in June and July 94% were handled within 10 working days, exceeding the 90% target.

18.6 The PPP&C budget is projected to underspend by £70k and this is due to vacancies that are in the process of being filled.

Children and Young People

18.6 Performance on handling Children's Act Complaints at stage one at 79% is just below the 80% target and represents 11 of the 14 cases responded to in the 10 day timescale.

Adult, Culture and Community Services

18.7 The cost per visit to our libraries at £2.55 is just above our local target of £2.50. This is amongst the lowest costs in London with unit costs ranging from between £1.90 to £4.20 per visit.

18.8 The Libraries Service has been asked to make all efforts to meet its income target but if this is not possible the service will need to find savings elsewhere. This is required to contain the forecast non achievement of income due from providing a consultancy service (£0.1m).

18.9 The Leisure Service have a projected shortfall in concert income at Finsbury Park and transport charges from long term leases totalling £0.1m that the service are also trying to contain.

Corporate Resources

18.10 On telephone answering our council wide performance is that 77% of calls received in the year to July were answered within 15 seconds, just short of our target of 80%.

18.11 46% of calls to the call centre were answered within 30 seconds in June improving to 64% in July (59% year to date) and although an improvement on levels being achieved last year, the 70% is not yet being met.

18.12 The percentage of customers seen within 15 minutes in our Customer Service Centres was 63% in the first quarter of 2007/08 rising to 72% in July, again a significant improvement on the corresponding period last year, and whilst the position in the year so far at 65.4% is not quite achieving the 70% target, the target was hit for the first time this year in July.

18.13 The level of performance on invoice payments improved slightly in June and July with 91.2% of invoices paid in 30 days in the year so far just short of the 92% target.

18.14 93.78% of council tax was collected in year to July '07 just short of the target of 93.85%.

18.15 The revenue budget has a number of budget pressures. £0.4m is in respect of Property Services where there are higher electricity charges for River Park House (£0.1m) and the impact of high vacancy/voids at Technopark which will continue to challenge achievement of the income target. A management plan is in place to reduce this deficit which includes a drive for new tenants. However, this intervention is unlikely to produce results early enough to allow budgeted income to be fully achieved this year. Legal land charges income is projected to be £0.2m below

budget as the number of searches is lower than anticipated in the current volatile market conditions.

18.16 A key issue for Procurement is achievement of the £0.5m corporate procurement savings by developing projects in a timely fashion. It is likely that this saving will be delayed, however other savings will be identified to balance the budget overall. This is being managed by the Procurement Stream Board.

Urban Environment

18.17 The projected net cost of service per parking ticket issued (surplus) at £12.40 narrowly missed the target of £14. The monthly rate of achievement is subject to seasonal variation and will even out towards the end of the year. It is anticipated that the target will be met this year.

18.18 The projected residual waste collection costs per tonne at £82 in July reduced owing to the high level of residual tonnage, but the year to date figure is now at £86 which is below the target of £89. The projected recycling costs per tonne at £149 in the year to July are on target.

18.19 The net surplus per cremation at £200.05 is above the £190 target despite only achieving a £58 surplus in July.

18.20 In partnership with the South African embassy and in consultation with the Oliver Tambo family, local schools and community groups, the London Borough of Haringey will be organising a high profile event to commemorate the life of Oliver Tambo in October 2007.

18.21 The South African embassy has already provided its commitment to finance key elements of the event and contributions from other external sources are currently being pursued. The proposed virement stated in the table at 21.5 represents Haringey Council's contribution to the event whilst external contributions are being confirmed and event details are being planned. A detailed spending plan is being compiled.

18.22 Capital is currently projected to spend £0.8m above budget. This is in respect of the Hornsey public mortuary re-location project where the latest assessment of costs after the mini re-tendering exercise is more than anticipated in framing the latest approved budget. It is proposed to fund part of the overspend from the one-off projected £390k revenue underspend for the Directorate and the balance will be a first call against capital receipts.

Homes for Haringey

18.23 96.6% of rent due was collected in the year to July '07 missing our 97.5% target.

18.24 The percentage of tenants with more than seven weeks rent arrears increased further to 15.9% in July and remains short of our 10% target for 2007/08. Rent arrears procedures have been revised to allow more Notices to be served at an earlier stage. This has contributed to increased numbers of notices of seeking possession (NOSPs) which should lead to a lower number of tenants with 7 plus weeks of arrears.

Equalities

18.25 The equalities review at the back of the scorecard details our performance on some key equalities indicators. Some indicators in relation to the profile of our staff are also included. The first quarter shows some positive progress against targets in the following areas:

- 45% of our staff are from minority ethnic communities exceeding our target of 40% for 2007/08
- 51.7% of the top 5% of earners are women exceeding our 50% target

18.26 And some areas where performance did not reach the target:

- 20.6% of earners from ethnic minorities are in the top 5% of earners falling short of the 26% target set for 2007/08. This represents 40 out of 193 full time equivalent staff.
- The percentage of top earners that meet the Disability Discrimination Act disability definition has increased to 2.95% against a 4.9% target although small numbers are involved. This represents 4 members of staff short of the target as of the 138 full time equivalent staff, 3 declared a disability under this definition against a target of 7.

18.27 The percentage of pupils from black and minority ethnic groups that achieved 5 GCSE's at grades A*-C are likely to show an increase as the provisional overall figures have improved by over 5 percentage points. Pupil level data will be available by mid September when we will be able to report on the comparative attainment of BME pupils.

18.28 Indicators assessing whether the need for social services of people from minority ethnic groups are as great as that for the general population show no disparity with older service users receiving an assessment. The same applies to older service users receiving services following an assessment.

18.29 The number of social services clients with physical disabilities in receipt of a direct payment increased slightly to 106 per 100,000 population as at June '07. There remain just 3 mental health clients per 100,000 population in receipt of a direct payment.

18.30 The indicator measuring BME applicants on the Housing Register and comparing this with lets to BME applicants at -6.45% does not show a statistical

variation that would lead us to consider that BME applicants are not receiving a proportional share of lets.

18.31 Choice Based lettings began operating in January 2007 under Home Connections. The number of BME applicants on the housing register at the end of the quarter was 11,339 making up 85% of applicants in total and there were 118 lets to BME applicants making 78.7% of total lets in the quarter.

18.32 36% of council buildings open to the public have been assessed as having all public areas accessible to disabled people putting us on track to exceed our 40% target for 2007/08.

Non Service Revenue (NSR)

18.33 There are some budget pressures in respect of Council costs regarding Alexandra Palace as follows:

- £240k additional cost in the Alexandra Palace business plan (£740k) compared to £500k in our budget,
- £65k is the approximate loss per month whilst the Firoka deal has still not been signed. The latest projection is to the end of August (£325k).

The extent of future loss will be determined by the outcome of current judicial review proceedings and it is hoped that an expedited hearing will take place in September or early October.

18.34 The NSR budget shows the £1m earmarked reserve for Asylum that has been previously referred to for funding the currently projected Asylum budget pressure.

19. Performance Summary

19.1 Good progress is being made across all the priorities with 84% of indicators achieving green or amber status as at July '07. We are doing really well on promoting independence (93.3% or 14 indicators green or amber), making Haringey one of London's greenest boroughs (85.7% or 6 indicators green or amber) and delivering excellent services (86.5% or 45 indicators green or amber).

19.2 In summary the balanced scorecard shows that for service delivery 84% of indicators are on target or close to the end of year target as at July '07. For 12 of the 15 (80%) customer focus measures, performance targets are being met or close to being met. For financial health 25 of the 28 traffic lighted measures achieved green or amber status, meaning for 89% of traffic lighted indicators performance levels are achieving target or being maintained at an acceptable level. Our organisational development /capacity indicators show that for 6 of the 8 (75%) measures, performance is meeting or close to expectation. In addition 84% of indicators have maintained or improved performance since the end of last year.

Summary - Budget Monitoring

19.3 Overall revenue budget monitoring, based on the July position, shows a forecast net overspend of £0.4m. This is made up of a number of budget pressures relating to Asylum. These are mainly offset by a projected underspend on the Housing general fund, an earmarked reserve for asylum and a back-dated one off grant claim.

19.4 The aggregate revenue projected position in 2007/08 is as shown in the following table.

General Fund revenue	Approved Budget	Projected variation
	£m	£m
Children and Young People	228.1	0
- Asylum		0.5
Adults, Culture & Community	73.7	0.9
- Asylum		0.5
Corporate Resources	10.9	0
Urban Environment	48.3	(1.0)
Policy, Performance, Partnerships & Communications	11.6	(0.1)
People, Organisation & Development	0.1	0
Chief Executive	0.5	0
Non-service revenue	11.4	(0.4)
Total	384.6	0.4

19.5 In relation to the HRA, the net current revenue projection is to spend within the approved budget as agreed by Council in February 2007.

20. Capital

20.1 The aggregate capital projected position in 2007/08 is as shown in the following table.

Capital	Approved Budget	Spend to date	Projected variation
	£m	£m	£m
Children & Young People	43.9	7.1	0
Adults, Culture & Community	7.6	1.0	(0.3)
Corporate Resources	9.1	3.1	0
Urban Environment – General Fund	28.8	2.0	0
Urban Environment - HRA	19.8	4.2	0
Policy, Performance, Partnerships & Communications	0.3	0.1	0
Total	109.5	17.5	(0.3)

21. Financial administration

21.1 Financial regulations require proposed budget changes to be approved by Executive. These are shown in the table below. These changes fall into one of two categories:

- budget virements, where it is proposed that budget provision is to be transferred between one service budget and another. Explanations are provided where this is the case;
- Increases or decreases in budget, generally where notification has been received in-year of a change in the level of external funding such as grants or supplementary credit approval.

21.2 Under the Constitution, certain virements are key decisions. Key decisions are:

- for revenue, any virement which results in change in a directorate cash limit of more than £250,000; and
- for capital, any virement which results in the change of a programme area of more than £250,000.

21.3 Key decisions are highlighted by an asterisk in the table.

21.4 The following table sets out the proposed changes. Each entry in the table refers to a detailed entry in the appendices, which show the budgets that it is proposed to change. There are two figures shown in each line of the table and the detailed sheets. The first amount column relates to changes in the current year's budgets and the second to changes in future years' budgets (full year). Differences between the two occur when, for example, the budget variation required relates to an immediate but not ongoing need or where the variation takes effect for a part of the current year but will be in effect for the whole of future years.

21.5 Proposed virements are set out in the following table:

Period	Service	Key	Amount current year (£'000)	Full year Amount (£'000)	Description
3	C&YP	Rev	68	68	Some realignment of budgets between business units in line with new structure of the department.
3	PPPC	Cap	106		Campsbourne estate improvements project spend funded from Section 106 income.
3	PPPC	Rev	153	153	Anti social behaviour funding from HfH.
3	PPPC	Rev*	845		Youth Justice Board – 2007/08 YOT, Prevention & ISSB grants approved.
3	PPPC	Rev	229		Youth Justice Board – Resettlement & Aftercare provision grant approved for 2007/08.
3	PPPC	Rev*	511		Home Office – Young people substance misuse partnership grant approved for 2007/08
3	PPPC	Rev*	1,254		Home Office – drug interventions programme grant approved for 2007/08
3	PPPC	Rev*	688		Haringey teaching primary care trust – DAAT grant approved for 2007/08
3	PPPC	Rev	50		Funding from the Home Office Respect Task Force for a parenting worker for 2007/08
3	PPPC	Rev	81		Supporting people under-spend b/fwd
3	PPPC	Rev*	410		Approved Healthy Alliance PCT funding
3	PPPC	Rev	33		Summer Uni grant approval
3	All	Rev	15	15	Transfer of additional telephone costs to IT.
3	ACC	Cap	174		GAF funding re Markfield Recreation Ground project.
3	ACC	Cap	10		Markfield Recreation Ground project – CABE funding.
3	ACC	Cap	23		HLF funding re Markfield Recreation Ground project.
3	ACC	Cap	29		Coldfall Wood project funding by HLF TfC
3	ACC	Cap	50		Finsbury Park Track – LMT funding.
3	ACC	Cap	20		Chestnuts Park playground – LMT funding.
3	ACC	Cap*	300		Chestnuts Park playground – NDC funding.

Period	Service	Key	Amount current year (£'000)	Full year Amount (£'000)	Description
3	UE	Cap	210		Parking plan capital receipts allocation to be used towards the Mortuary relocation project.
3	UE	Rev*	877	877	Some realignment of the Enforcement budget.
3	UE	Cap	40		Section 106 funding for Penstock footpath improvements project.
3	ACC	Rev*	459	459	Some realignment of budgets to align with grant allocations.
3	C&YP	Rev*	3,739		Updating of BSF budgets.
4	C&YP	Rev*	356		DfES Standards Fund – increase in grant.
4	C&YP	Rev	236		DfES Standards Fund – new grant for targeted school meals.
4	ACC	Cap	200		Department of Health one-off capital grant for improving the care home environment for older people.
4	C&YP	Cap	156		Adjustment to reflect 2007/08 devolved formula capital allocation.
4	C&YP	Cap	120		Re-phasing of the capital programme.
4	C&YP	Rev*	1,756		Reduction in DSG in the ISB.
4	C&YP	Rev*	775		Reduction in DSG allocation to the Council.
4	C&YP	Cap*	930		Alignment of General Sure Start Capital grant funded budgets with approved allocations.
4	C&YP	Rev	136		Updating of BSF budgets.
4	ACC	Cap	120		Chestnuts Park – big lottery funding.
4	ACC	Cap	110		Markfield Park – big lottery funding.
4	ACC	Cap	110		Lordship Recreation Ground – big lottery funding.
4	ACC	Cap	60		Priory Park – big lottery funding.
4	ACC	Cap	53		Additional disabled facilities grant.
4	UE	Cap	50		Section 106 funding for 691-693, High Road (Church Road, N17).
4	UE	Cap	230		Section 278 funding for Hornsey Waterworks.
4	UE	Cap	13		TFL funding for bridge assessment and strengthening.
4	PPPC	Rev	80		Youth Justice Board – additional 2007/08 YOT, Prevention & ISSB grants approved.
4	PPPC	Rev	50		Grant funding from Metropolitan Police for off the Streets less heat project.

Period	Service	Key	Amount current year (£'000)	Full year Amount (£'000)	Description
4	PPPC	Rev	75		GOL Haringey Childrens Fund – safer communities element funding for JYIP & YISP projects.
4	CR	Cap*	1,150		SAP licences funded from LABG1 grant.
4	PPPC, UE	Cap*	4,396		Transfer of NDC from PPPC to UE.
4	PPPC, UE	Rev*	462		Transfer of NDC from PPPC to UE; £2.646m expenditure and £2.184m income; net £462k.
4	C&YP	Cap	50		South Haringay CC Phase A enabling works – approved funding.
4	All	Rev	18	18	Additional IT charges transferred to CIT from Services.
4	PPPC, C&YP	Rev	16	16	Transfer of funding for Northumberland Park Women & Child Centre and Bangladeshi Women's Association from PPPC to C&YP.
4	PPPC	Rev	59		Reduction in SSCF project.
4	C&YP	Cap	130		New funding from DfES for Mobile Technology for Social Workers project.
4	C&YP	Cap	50		2007/08 PSS allocation to be used for office accomodaton.
4	UE, ACC	Rev	15	15	Transfer of 0.5 FTE Complaints Officer post from ACC to UE.
4	ACC	Cap	187		Reallocation of OPS budget (Osborne House) to Red House, Broadwater Lodge & Cranwood.
4	ACC	Cap	33		NLDC capital allocation
4	All services	Cap/Rev	160		Oliver Tambo project (£130k capital and £30k revenue).
4	UE	Cap			Revision of the overall HRA capital budget reported to H4H Board, within total resources of £19.819m, and including an over-programming element of £1.345m.
4	UE	Cap*	1,720		“ – Planned Maintenance
4	UE	Cap*	563		“ – Structural works
4	UE	Cap*	1,000		“ – Extensive voids
4	UE	Cap	7		“ – Energy Conservation
4	UE	Cap*	(4,350)		“ – Capitalised repairs
4	UE	Cap*	(2,095)		“ – Over-programming
4	UE	Cap*	3,614		“ – Decent homes standard
4	UE	Cap*	1,173		“ – Environmental improvements
4	UE	Cap	(118)		“ – External decorations

Period	Service	Key	Amount current year (£'000)	Full year Amount (£'000)	Description
4	UE	Cap*	2,818		“ – Building services works
4	UE	Cap*	1,215		“ – Departmental overheads
4	UE	Cap*	(1,492)		“ – Kenneth Robbins, Millicent Court
4	UE	Cap*	(501)		“ – Essential capital works
4	UE	Cap*	(2,500)		“ – External decorations programme
4	UE	Cap*	(1,054)		“ – Saltram Close regeneration

22. Use of Appendices

Appendix i. June and July balanced scorecard and performance summary